

MENTOR – MENTEE PROGRAMME 2026/27

Thank you for your interest in the MAA Mentor – Mentee Programme! The goal of this Programme is to create a space of exchange and growth for MAA members. Both mentees and mentors should have an enriching and enjoyable experience. To get a better understanding of the Programme, the application process and the participants' responsibilities, we invite you to read the following Programme Guidelines carefully. If you have any questions, please feel free to contact the MAA Mentor – Mentee Team at MAAMentorMentee@maa.net.

WHAT IS THE MAA MENTOR – MENTEE PROGRAMME?

The MAA Mentor – Mentee Programme offers law students and young professionals the opportunity to receive guidance and support from experienced legal professionals and academics as they begin to develop their careers. The 2026/27 MAA Mentor – Mentee Programme is scheduled to take place from **early October 2026** to **30 April 2027**.

These guidelines provide a framework for mentors and mentees to participate in the MAA Mentor – Mentee Programme. Participants are expected to communicate and interact to meet the Programme goals in the way that best suits them.

The aim of the Programme is to facilitate the interaction of mentors and mentees and enable them to explore new opportunities to create professional relationships. The MAA is not responsible for the success of the mentor-mentee relationship, as all individual participants bear responsibility for their own actions and experience.

The structure of the Programme consists of one-on-one (virtual or in-person) meetings between a mentee and mentor, with additional opportunities for further networking between groups of mentees and mentors, including through Fireside Chats and in-person meetings during the Vis Moot. The MAA will periodically contact participants throughout the duration of the MAA Mentor-Mentee Programme. At the end of the Programme, mentors and mentees will be requested to provide feedback on their experience to allow for improvements that future mentees and mentors can benefit from.

ELIGIBILITY AND APPLICATION PROCESS

All programme participants **must be members of the MAA**. If you are not yet a member of the MAA, simply sign up [here](#) first, then proceed to make your application.

Please note that, if you apply using a different name and/or email address to the one(s) associated with your MAA membership, it can be difficult for your membership to be verified and you may be deemed ineligible for the Programme. Please therefore ensure that the details used in your application are consistent with your MAA membership, or otherwise provide the name and/or email address associated with your MAA Membership in the relevant field of the application form.

The MAA Mentor – Mentee Programme aims to be an inclusive and diverse programme, involving participants from a wide variety of countries, profiles, and professional backgrounds. All interested MAA members are encouraged to apply. Applicants who are not members of the MAA will not be considered.

MENTORS



Mentors will ideally have at least five years of professional and/or post-graduate academic experience in international dispute resolution, arbitration, commercial and/or trade law. Mentors will have excellent communication skills, the time to commit themselves to at least three one-on-one (virtual or in-person) meetings with their mentee and a desire to contribute to the growth and development of young legal professionals.

Interested mentors should contact the MAA at **MAAMentorMentee@maa.net** by **11 September 2026**. Mentors will be selected at the sole discretion of the MentorMentee Team and the MAA Executive Board. Mentors participating in the programme will be connected with their respective mentees by late October 2026.

MENTEES



Mentees should be law students, recent graduates of a degree in law or young professionals with less than five years of post-qualified experience. Mentees should ideally have an interest in a career as a practitioner and/or academic in international dispute resolution, arbitration, commercial and/or trade law.

Mentees should have an interest in seeking guidance and support in their professional development, including networking, writing opportunities and shaping career goals.

Mentees who have taken part in a previous cycle of the programme are not eligible to participate in another cycle.

Interested mentees should complete an application form with a **one-page motivation letter** and a **CV** by **27 August 2026**. The application form can be accessed [here](#).

We recommend that the motivation letter addresses the following questions:

- Why are you interested in international dispute resolution, arbitration, commercial and/or trade law? What experience, if any, have you had in these fields?
- What specific goals do you hope to achieve through the Programme, and how will the Programme help you achieve them?
- What do you believe is the role of a mentee and what makes you suitable for this role?
- What challenges (if any) have you overcome or are you facing in developing a career in international dispute resolution, arbitration, commercial and/or trade law?

Mentees will be selected at the sole discretion of the Mentor – Mentee Team and the MAA Executive Board, on the basis of their motivation letter and CV.



All applicants will be notified about the status of their application by early October 2026 from the email address [**MAAMentorMentee@maa.net**](mailto:MAAMentorMentee@maa.net). We kindly request that applicants whitelist our email address and refrain from emailing the MAA Mentor – Mentee Team prior to October 2026 regarding the status of their application. If successful, the applicant's motivation letter and CV will be shared with their assigned mentor.

WHAT IS MENTORING?

Mentoring is a mutually beneficial professional relationship through which an experienced person (the mentor) assists a less experienced person (the mentee) to develop specific skills and knowledge that will enhance the mentee's career and personal growth. [Research](#) shows that there are also many benefits for mentors, such as lower levels of stress and improvements to their mental health.



A **mentor** provides support, knowledge, encouragement, guidance, and constructive feedback and acts as a sounding board to the mentee by developing a genuine interest in the growth of the mentee's abilities and talents.



A **mentee** actively seeks support and guidance in their career and professional development from a more experienced professional. A mentee always has the ultimate responsibility for their career and professional development.

The mentor-mentee relationship is based upon encouragement, constructive feedback, openness, mutual trust, respect, and a willingness to learn and share.

OVERVIEW OF PROGRAMME EXPECTATIONS

Expectations & Objectives of the MAA Mentor-Mentee Programme

- Foster professional relationships between junior and senior legal professionals and/or academics
- Create opportunities to partner individuals with varying career paths, cultural, and/or legal backgrounds
- Facilitate opportunities for participants to identify and improve career development and personal growth goals, network, and develop communication and writing skills
- Develop higher levels of engagement, transparency, and dialogue amongst legal professionals and/or academics

Responsibilities of mentors and mentees

- Act ethically and respectfully towards all participants
- Maintain professional boundaries and necessary confidentiality
- Commit to attending all pre-arranged meetings/phone calls or to give advance notice of non-participation
- Active participation from both mentors and mentees
- Discuss reciprocal expectations in the first mentor - mentee meeting
- Submit a feedback evaluation form upon completion of the MAA Mentor - Mentee Programme

OVERVIEW OF THE ROLES OF MENTORS AND MENTEES

Mentor's Role

Specific responsibilities may include:

- At least three meetings (in-person or virtual) with mentee throughout the Programme
- At least one group meeting (in-person or virtual) with other mentors and mentees throughout the Programme, if possible
- Lead the initial meeting/conversation with mentee
- Help the mentee to identify and form professional goals
- Assist the mentee in developing/expanding their network
- Provide insight into a particular area of legal practice
- Provide guidance on publication opportunities and, if agreed, oversee publications or co-publish with the mentee

The mentor can achieve these responsibilities in a variety of ways, including:

- Being open-minded, non-judgmental and providing constructive feedback
- Actively listening to the mentee's questions and inquiries
- Managing the framework of the mentoring meetings, while encouraging the mentee to take responsibility for the meeting agenda and content
- Assisting the mentee to identify career goals
- Sharing professional experiences
- Offering advice on how a mentee can achieve their career goals
- Sharing "hard lessons" the mentor learned that the mentee can benefit from
- Sharing information about networking events, forums, conferences, etc.
- Advising on topics or recent cases for the mentee to write/co-publish

Mentee's Role

Specific responsibilities include:

- At least three meetings (in-person or virtual) with mentor throughout the Programme
- At least one group meeting (e.g., a Fireside Chat, in-person or virtual) with other mentors and mentees throughout the Programme, if possible
- Take steps to initiate and organise follow-up meetings with mentor
- Prepare an (informal or formal) agenda of discussion topics and questions for meetings
- Identify and outline professional goals and share those with the mentor
- Write or co-publish with the mentor, if an applicable goal

The mentee can achieve these responsibilities in a variety of ways, including:

- Sharing their particular interests in law
- Discussing and developing their career goals
- Generating a list of questions about their prospective career path or area of practice for discussion in conversations with the mentor
- Discussing topics taught and debated as part of their legal studies
- Asking their mentor for topics, articles, or recent cases to write and/or collaborate on a co-publication
- Providing drafts of their potential publication for the mentor's review and comment, if possible

OVERVIEW OF THE ROLES OF MENTORS AND MENTEES

Mentor's Role

A successful and effective mentor will ideally have:

- Respect and consideration for the mentee
- High level of expertise and knowledge of the legal profession
- Genuine interest in the mentee's growth and development
- Highly developed communication skills (particularly listening, questioning and giving constructive feedback)
- Commitment to the Mentor-Mentee Programme

Mentee's Role

A successful and effective mentee will:

- Have respect and consideration for the mentor
- Take initiative in their communications and interactions with the mentor
- Organise and prepare for meetings with the mentor
- Maintain a willingness to share their aspirations, needs and expectations
- Take responsibility for their own personal and professional development and opportunities
- Seek constructive feedback
- Commit to the Mentor-Mentee Programme

**We look forward to your participation in the
Mentor-Mentee Programme!**